

Threat-based Cybersecurity

# DoDCAR

DoD Cybersecurity Analysis & Review

Office of the National Manager for NSS





# Problem Space



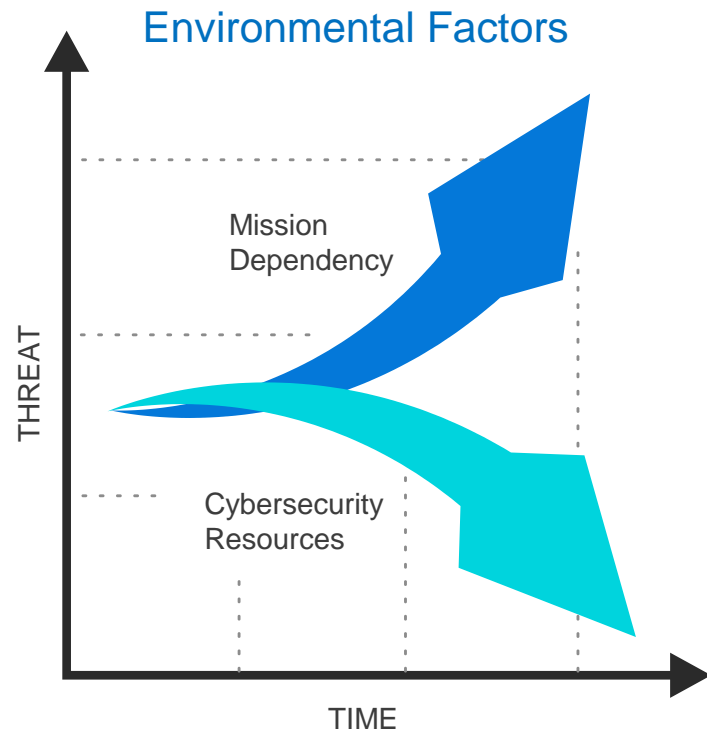
## Cyber Threat and Mission Dependency

*Cyber threat increases exponentially as our reliance on IT and Cyberspace increases to keep pace with global mission demands*



## Cybersecurity Resources

*The USG resources to include expertise and expenditures are fail in comparison to what is required to ensure mission dependency in the face of a capable adversary*



# Strategic Direction



To support the Defense Department's missions in cyberspace, endless guidance is published to bolster collective cybersecurity practices and protect our national interests. For example, the DoD cooperates with USG departments and agencies, the private sector, and foreign allies to share information, build alliances, and promote accountability.

Are we really giving clear guidance?

## Cybersecurity Ops Top Priorities

**Cybersecurity Operations Top Priorities**  
Integrated Cyber Center (ICC)/OPS  
Center Modernization  
Modernized and Integrated  
Information Sharing  
Integrated Sensor Strategy

## Consolidated Intel Guidance (CIG) FY19-23

**Consolidated Intelligence Guidance (CIG) FY19-23**  
**Purpose** Innovation to Maintain Intelligence Advant  
**Priority Areas**  
1. Intelligence Development  
2. Intelligence Analysis and Decision-making, Leader  
3. Intelligence Operations and Governance  
4. Intelligence Collection and Distribution  
5. Intelligence Processing and Exploitation  
6. Intelligence Dissemination and Access  
7. Intelligence Security and Protection  
8. Intelligence Interoperability and Integration  
9. Intelligence Innovation and Research  
10. Intelligence Workforce and Talent  
11. Intelligence Infrastructure and Capabilities  
12. Intelligence Policy and Compliance  
13. Intelligence Risk Management and Resilience  
14. Intelligence Architecture and Modernization  
15. Intelligence Collaboration and Partnerships  
16. Intelligence Data and Analytics  
17. Intelligence Security and Protection  
18. Intelligence Innovation and Research  
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25. Intelligence Data and Analytics

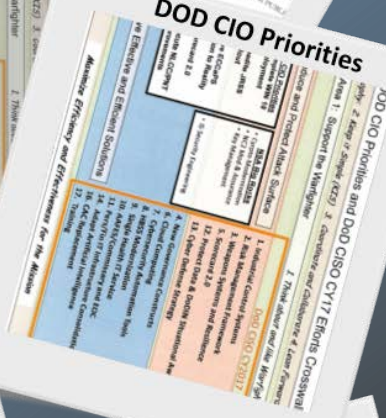
## DOD CISO Efforts



## SECDEF Force Planning

SECDEF Force Planning  
SECRETARY OF DEFENSE  
MEMORANDUM FOR THE SECRETARY OF DEFENSE  
SUBJECT: [Illegible]

## DOD CIO Priorities



## Top DISA - NSA Partner Initiatives

## DOD CIO Capability Planning

Department of Defense Chief Information Officer  
(DoD CIO)  
Capability Planning Guidance (CPG)  
For Fiscal Years 2019-2023  
March 15, 2017

## 2018 NATIONAL DEFENSE STRATEGY

Sharpening the American Military's

THE DEPARTMENT OF DEFENSE  
**DOD Cybersecurity Strategy**



# Against the adversary, perspective is **EVERYTHING.**

5 Executives

4 Operations

3 Incident  
Responders

2 System Admins

1 Architects &  
Engineers



# Technical Cyber Threat Framework

Public dissemination of the lexicon allows for collaboration with whole-of-community.

★ **Characterizes adversary activity**

NSA/CSS Technical Cyber Threat Framework v1 can be used as reference for US Government Collaboration with partners and stakeholders in discussing adversary activities through the adversary lifecycle.

★ **Five appendices are included:**

1. One page view of the Threat Framework
2. Stages and Objectives
3. Action Definitions
4. How terms relate to various stages and objectives
5. References and License Information

Phase 0 - Adversitor	Phase 1 - Pre-Plan	Get In										Phase 3 - Propagate	Phase 4 - Effect	Stages
		Phase 2 - Engage			Phase 3 - Propagate	Phase 3 - Propagate				Phase 4 - Effect				
Reconnaissance/ Staging	Weaponization	Delivery	Initial Compromise/ Execution	Installation		Penetration	Privilege Escalation	Defense Evasion	Credential Access	Host Enumeration/Internal Reconnaissance	Lateral Movement	Evolution	Command & Control (C2)	Monitor (Observation)/ Fulfillment
Internet/Resource Development	Crawling Internet Websites	Search Engine Spoofing	Search Engine Hijacking	Search Engine Manipulation	Legitimate Credentials	Legitimate Credentials	Legitimate Credentials	Credential Dumping	Account Enumeration	Application Deployment Software	Command Line	Automated or Scripted Execution	Distributed Denial of Service (DDoS)	
Internet/Resource Development	Network Mapping (e.g. NMAP)	Search Engine Spoofing	Search Engine Hijacking	Search Engine Manipulation	Accessibility Credentials	Accessibility Credentials	Binary Patching	Network Sniffing	File System Enumeration	Exploitation of Vulnerability	File Access	Common Through Remote Media	Partial Disk/OS Telemetry (Compromis)	
Social Media	Network Mapping (e.g. NMAP)	Search Engine Spoofing	Search Engine Hijacking	Search Engine Manipulation	Administrator	Administrator	OSI Side Loading	User Interaction	Group Permission Enumeration	Logon Scripts	PowerShell	Custom Application Layer Protocol	Full Disk/OS Telemetry (Blanking)	
Mal-Ports	Network Mapping (e.g. NMAP)	Search Engine Spoofing	Search Engine Hijacking	Search Engine Manipulation	OS Search Order Hijack	OS Search Order Hijack	Disabling Security Tools	Brute Force	Local Network Connection Enumeration	Pass the Hash	Process Hijacking	Communication & Encrypted	Data Staged	Data Alteration
Vulnerability Scan	Network Mapping (e.g. NMAP)	Search Engine Spoofing	Search Engine Hijacking	Search Engine Manipulation	File System Logical Attacks	File System Logical Attacks	Credential Manipulation	Local Networking Enumeration	Pass the Ticket	Registry	Data Obfuscation	Exit over C2 Channel	Data Encrypted and Unrecoverable (CYBER LOCKER)	
Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing	Phishing
SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	SQL Injection	Fallback Channel to a C2	Data Deletion (Partials)
Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising	Deploy/Exploit Using Advertising
DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning	DDoS/Caching Poisoning
Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks	Virtualization Attacks
Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices	Connection of Rogue Network Devices
Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts	Trusted Hosts
Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access	Legitimate Remote Access
CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)	CrossTalk (Data Enumeration)
Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)	Device Sweeping (Cross Domain Violation)
Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator	Exploit Cross Domain on Multi Level Solution Mission/Operator
Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge	Physical Network Bridge
Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded	Data Encoded
Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices	Automatically Transported Trusted Devices
Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise	Cross Domain of Multi Level Solution Trusted Source Compromise
Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise	Security Check/Trusted Source Compromise
Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access	Insider Threat/Close Access
Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access	Wireless Access
Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common	Compromise Common



# DODCAR

## THREAT COVERAGE, PRIORITIZATION & GAP IDENTIFICATION

( NOTATIONAL DATA )

### Threat Framework

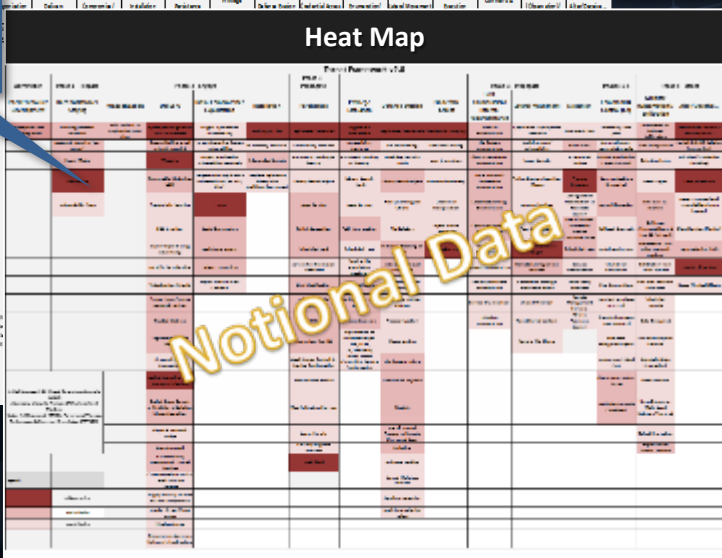
**PRIORITY GAP IN PDR**

### Capability Mitigation Scoring

Based on SME assessment

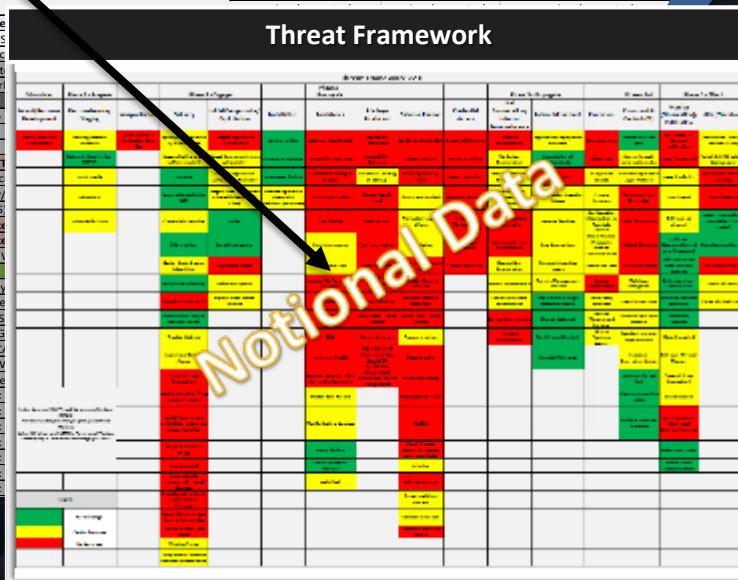
Based on actual intel threat data

### Heat Map



Threat Action Heat Map – Structures Prioritization

### Threat Framework



Security Capability Coverage – effectiveness for PDR



Threat Framework



Threat Action Heat Map

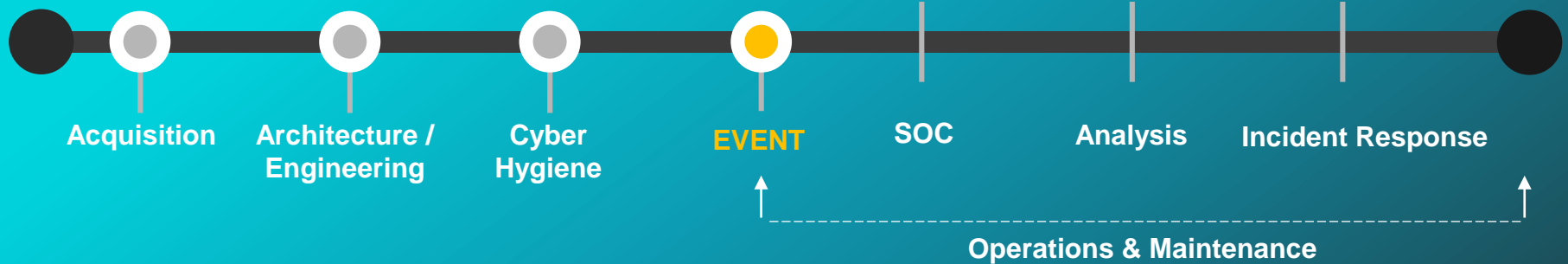


Capability Mitigation Scoring

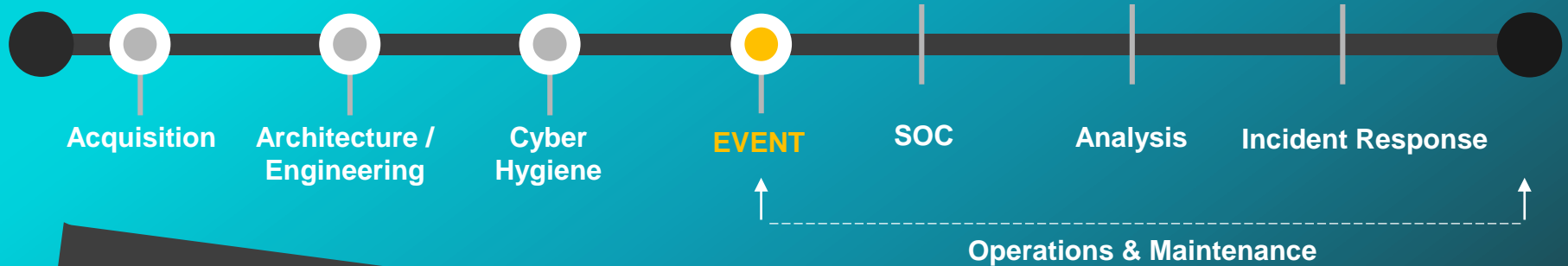


Security Capability Coverage

# DoDCAR Feedback Loop



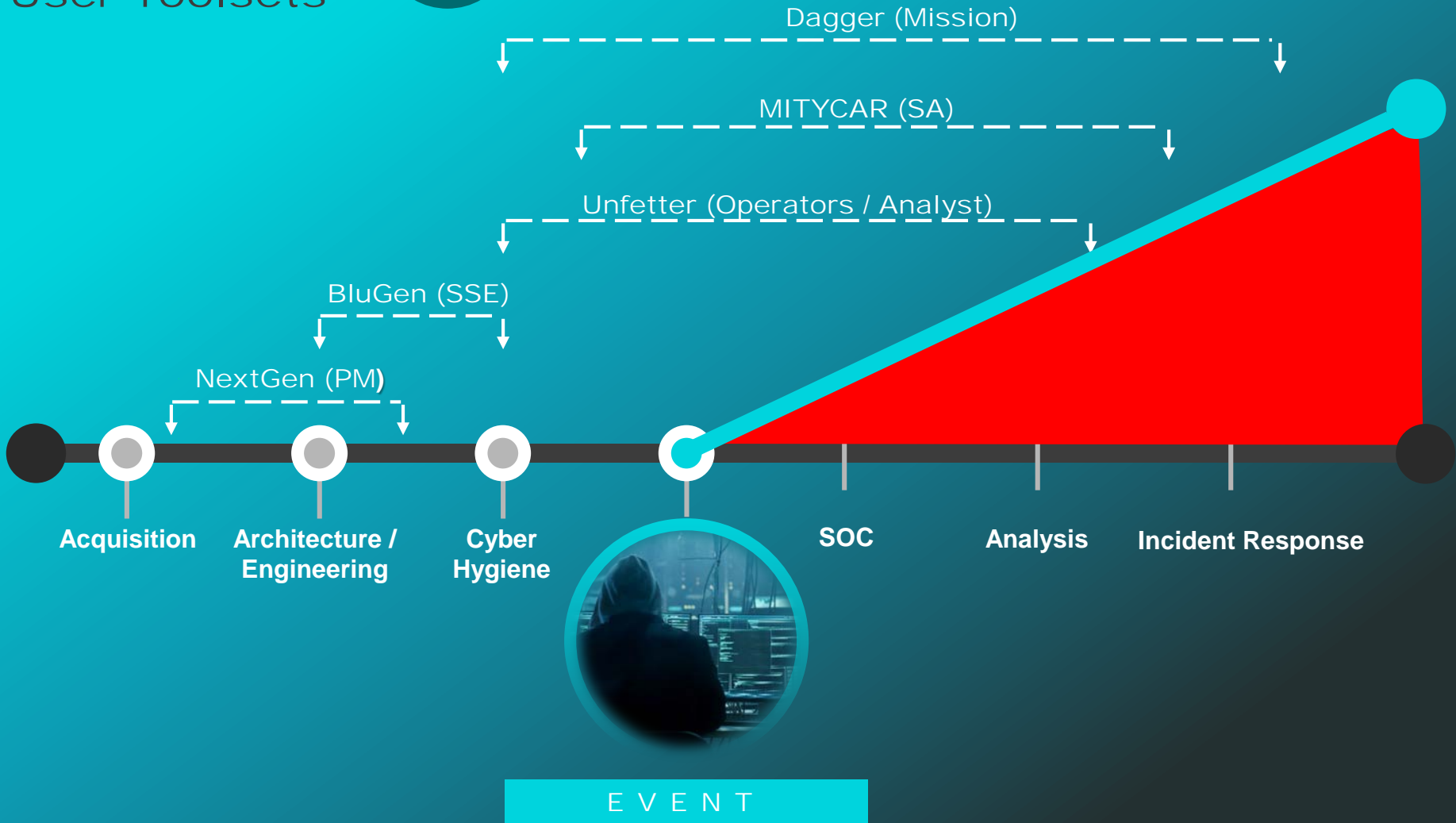
# DoDCAR Feedback Loop





# DoDCAR

## User Toolsets



# DoDCAR's Contribution to Acquisition



Alignment with DAU Acquisition Phase and Associated Information

DoDCAR Process Artifacts	Material Solution Analysis			Technology Maturation and Risk Reduction			Engineering and Manufacturing Development			Production and Deployment			Operations and Sustainment		
	ICD	AoA	Draft CDD and TEMP	TEMP	RFP	CDD / TRA	PDR	CDR	CPD	LD	PRR	PPP	PIR	ECPs	EOL
<b>Threat Models</b> OV-5a OV-5b	Apply Framework (OV-5a) to proposed System's Threat Environment with Baseline of Mitigation Performance (i.e. MOE/KPP)			Identification of Test Environment, Test Cases, and Technical Performance Measures (TPMs)			Detailed system specific threat actions (OV-5b) for severity weighted most probable threat impact actions			Inform Red/Blue Team scenarios to most likely Threat Actions and Campaigns. CCORI and CCRI threat scenarios			Support 'tuning' of appliances configurations/rules/analytics as adversary behaviors change		
<b>Architecture Models</b>	Cybersecurity performance and affordability parameters. System Functions (SV-1, SV-10, CV-2) for Threat Mitigation			System Tradeoffs and weighted Cybersecurity performance and affordability parameters.			Detailed system specific threat mitigation functions for corresponding threat actions (updated OV-5b)			Specific Network deployment models, Ports and Protocols			Threat-based ECP/Tech Refresh designs and functions		
<b>Scoring Model</b> CV-6	Possible combinations of cyber system capabilities for TMRR (initial CV-6)			Cyber Effectiveness scores for capabilities in CV-6 for Trade-off Analyses			Updated scores from detailed design reviews to supplement selecting solutions			Establish capability measure of effectiveness (MOE) feedback loop for deployed systems			Adjusted scoring for threat-based ECP/Tech Refresh		

DoDCAR Processes



## Security Posture

*Provides a rationale for DoD acquisitions processes by highlighting improvements to enterprise security*



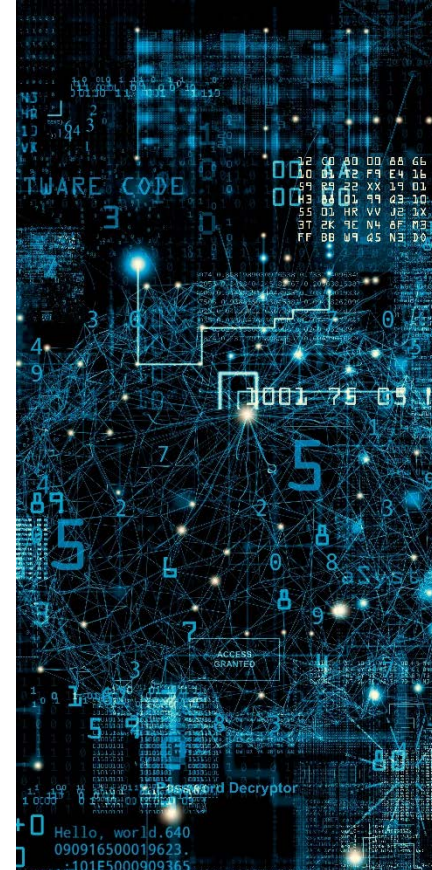
## Costs vs. Coverage

*Supports portfolio managers in balancing capability costs and capability coverage of threat landscape*



## Threat Actions & Heat Maps

*DoDCAR Threat Framework incorporated across the DoD, Intelligence Community, and DHS (GOVCAR)*



## Cyber Competency Scoring

*Scoring and analysis results feed the DoD Cybersecurity Portfolio Manager's Cyber Competency Scoring process*

# DoDCAR Influence on DoD Cybersecurity Portfolio



# DoDCAR

## Accomplishments



Evolves the DoD's cybersecurity posture by creating an implementation roadmap for the DODIN based on an holistic review of the security architecture.

Creates a solid rationale using the Adversary Lifecycle as a framework, informed by current classified and unclassified threat intelligence data.



### Broad Adoption

Adoption of Threat Framework for EO13587  
Independent Assessments



### Military Readiness

Command Cyber Operational Readiness Inspections (CCORI)



### IT Modernization

Reduction of Cyber Vulnerabilities,  
Enhanced Security &  
Maximized ROI through end-point and perimeter security modernization



### Threat Driven Model

Provides Decision Makers Across Federal Government Insight & Knowledge to Make Well-Informed, Prioritized Cybersecurity Investment Decisions



### NIST Coordination

To Establish Data-Driven Threat-Based Cybersecurity as an Industry Best Practice

